

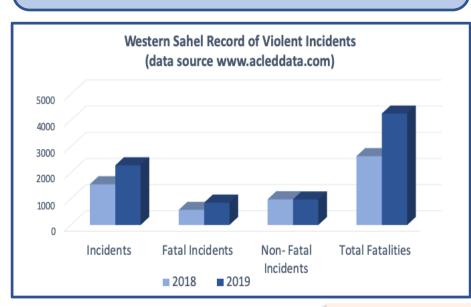
STRATEGIA WORLDWIDE WESTERN SAHEL SECURITY BULLETIN 2019

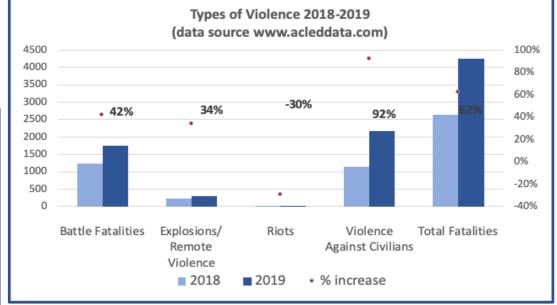
During the first week of December, "Western Africa continued to experience the highest rates of political violence recorded in the continent, as endemic instability across the Sahel and in Nigeria pushed up conflict within and across states."

(Source - https://www.acleddata.com/?s=sahel)



Total incidents of recorded violence across Western Sahel, defined as Mauritania, Mali, Niger, Burkina Faso, Senegal, Cote D'Ivoire, rose by approximately 46% in 2019, with a 61% increase in fatalities.





Across the Western Sahel a toxic mix of Islamist terrorism combined with illegal mining and social unrest has led to a rise in violence against civilians, with a 92% rise in deaths in 2019.



The G5 Joint Force was set up by the Sahel countries - Chad, Mali, Mauritania, Burkina Faso and Niger two years ago, but it's still barely operational, lacking funding and key equipment. 17th May 2019

FINANCIAL TIMES

Deadly ambush of mining convoy shocks Burkina Faso

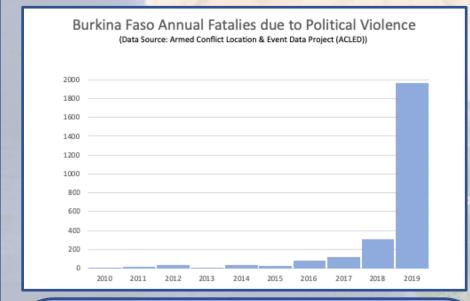
Ruling party calls for state of emergency after 37 killed in Jihadi gun attack. The attack highlights the worsening security situation in Burkina Faso and across the

7º November 200





World losing ground against violence in Sahel, U.N. says. 24th September 2019 Most notably, Burkina Faso, which until a few years ago was considered stable, now has nearly 500,000 internally displaced people, experienced 573 incidents since January 2019, that have caused nearly 2,000 fatalities; including the massacre of at least 37 Boungou mine employees in November 2019. Moreover presidential elections are planned for 2020.



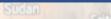
The surge in conflict across the region is driving investors and sub contractors to increasingly ask what mining companies are doing to protect their people and assets; and to seek **independent assurance** that risks, in particular security, are fully understood and there are comprehensive plans in place to manage them.

In addition to robust and resilient security plans, this requires an understanding of the complex relationship between security and social risk and the drivers behind the current upsurge of violence in the Sahel region. Supportive communities make it difficult for insurgents to operate and are the best 'eyes and ears' of any security plan.

Strategia understands, tests and manages interconnected risks.

Our highly experienced team on-the-ground in western Sahel uniquely includes security and sustainability professionals who work together to design and deliver strategies to manage security and social license risks for mining companies across the region, including Burkina Faso, Mali, Cote d'Ivoire, Mauritania and Nigeria.

Our connections enable us also to co-ordinate with local and foreign security forces, which is critical to any security plan.



ritrea

Sir Richard Shirreff, co-founder and managing partner was born in Kenya where he spent his early years. Richard served in the British Army for 37 rising to the highest rank before retiring from the Army as NATO's Deputy Supreme Commander Europe. He has extensive experience of building unity of effort with different nations, governments, the humanitarian and developmental community.



Rachel Johnston is a sustainability professional who has lived in Francophone Africa for over 25 years and is fluent in French. Most recently, Rachel held the position of Group CSR Manager at Endeavour Mining Corporation. She has extensive practical experience of the social, administrative, management, governmental and labour relations issues that arise in the development and operation of African mining projects.



Martin Hannigan is a Business Resilience, Security and Risk Management consultant with over 16 years' experience across the mining, maritime and oil & gas sectors. Martin is a former British Royal Marine who qualified as a service policeman. He has worked extensively in Africa in senior security management and consultancy positions and was formally a Principal Advisor of Rio Tinto's Group Security and Business Resilience team, where he deployed on numerous occasions, in support of the business.

To find out more about Strategia, please email info@strategiaworldwide.com or visit our website at www.strategiaworldwide.com